SHOWER to SHOWER® Task Force- BP Brainstorm July 14, 2004

Challenge #1: Powder Category Decline

- · Explore needs states: pregnancy, menopause, "chubbiness", diabetes
- · Advertise through mass transit
 - Subway reminders and subway maps
 - o Retail tie-in
 - o Sampling
 - Coupons on Metro Cards
- Use Duane Reade for PR on the street or in-store with displays and jingle playing
- · Radio ads geo-targeted, radio personalities?
- · Helps runners with chafing
 - o Could do promotions around running events (pre-marathon bags)
 - o Include in training kits they can buy
- · Race for the Cure promotions
- Education to younger consumers

Challenge #2: STS Share Decline

- Education is key. Get people back into a daily powder routine by telling them how valuable our product is.
 - Surround Sound
 - o Need to answer: Why use powder?
 - Possibly go beyond current benefits and look at anti-itch and foot care (more like GOLD BOND®)
- "Soup to nuts" account specific program is most effective; surround sound; start over explaining benefits of powder
- Redefine who our targets are (what do we mean by women 35+?)
 - o Can look at men, African American women, heavy women
- Go beyond JOHNSON'S® Baby Powder and fragrance; they can't do things like Sport or Shimmer
- We have higher standards of talc that Private Label does not
 - o Do we have to keep these higher cost standards?
 - o Need to make it worth the extra cost
- Account specific programs? Maybe spot TV tied with specific markets
- Make 1 oz. more available for sale
- Vacationers more willing to try new routines/products
 - o Possibly target cruises, the beach, camping, outdoors
- · Potential in women's sports markets
- · Make scent names more current
- Turn powder into daily regimen by partnering with other products such as women's health or even tooth brushes, something everyone sees as being used daily

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cument--Subject to Protective Order

- Celebrity endorsements: someone professional but would get the idea away from "Grandma's powder"
 - o Limo drivers handing out samples to get celebrities to try it
 - o Make Patti LaBelle or Aritha Franklin spokeswomen
 - Send out celebrity mailings to anyone who might get hot while they work. This could also go to anchormen, like Katie Couric for example.
 - Ideally we would get the reaction that Purpose saw when Dr. Phil's wife mentioned it
 - Could also get beauty personalities to promote it, especially with the new shimmer
- Maybe get product placed in more high-end retailers than just the Mass COT. More attention from places like Bath and Body Works and Ulta.
- Alternative forms of powder and different placements could be key
- · On pack attachments for different delivery; powder puffs and brushes
- Could also attach unrelated items for different messages. For example coupons for greeting cards around Mother's Day promotes family values and relationships.
- Message that it's time to "grow up to adult powder"
- · Direct mailings with powder samples
- In-book sampling
- · Fragrance scratch-n-sniff on FSI
- · Scratch and sniff labels
- Floor mats to get customers to actually look for Shower at the retailer.
 Might need to put them in other spots to get younger potential users down the aisle.
 - Could possibly go in personal care if the idea is that you want something to keep you fresh and clean
 - Partner with Carefree, or Catalina (same idea of our product will bring freshness)
 - o Would also reinforce how everyday powder should be
- Sampling/tie-in to Weight Watchers
- We know that people usually purchase Shower on their stock up store trips, not just milk and bread runs
- Hang tags on gym bags or sneakers (or coupons) and could also cross merchandise with seasonal wear
- 101 uses: approximately 50 beauty uses? 50 sport uses? Others:
 - o Play up seasonality more: use it at the beach to take off the sand
 - Takes squeaks out of hardwood floors (find interesting uses)
- Wal-Mart market basket data (Nancy f/u)
- X merchandising within J&J
 - Viactiv, Tylenol pairing up with Shower because women trust these brands
- Position to menopause specifically: "heat reliever"; "cools hot flashes"; this
 way lots of PR would follow

- Harris Interactive Study for PR: i.e. what do you want when you're hot?
 (for example: powder, a fan, a cool drink, etc., to cool you down)
- More interesting packaging, possibly a more unique cylinder shape so that customers are more willing to spend more money
- Work with bowling alleys (put powder in shoes)
- · Baseball gloves, swim caps
- · Menopause survival kit
 - Advertise as helping with night sweats and hot flashes
- Obesity platform
 - o Focus on African American women and obesity
 - o What makes her comfortable and confident?
- · Create loyalty through frequent buyer program
- Try starting a completely unique and account specific program
- Create STS website and make connections with online retailers
- Make dollar stores better opportunity
- Can we improve our claims beyond time released fragrance?

Challenge #3: Aging Users, How Bring New/Younger Users

- NASCAR displays, signage and any brand linkage
 - o Did this 1996-1998 and it did well
- Seasonal approach and alternate usages (PR)
- · Rally around specific dates/times of the year and relationships
- Sampling at vacation spots
- Try to market the values of a mother/daughter relationship around powder as well as father/son around Sport
- Teens could be a market because they are more concerned with fragrance and freshness than messiness
- Look at the KY model think about a correlation between Shower and closeness among people
- · Maybe look into more of a beauty focus
- African American consumers in particular would be good to target with more of an emotional feeling and talk about reunions among friends, etc.
 Team up with Ebony magazine to promote this idea
- Can focus on getting promotions at African American concerts and jazz festivals
- Atlanta test results?
 - Grass roots efforts effective?
- SMSI: do they market with Anderson? How leverage this org.?
 - African American promotions in churches, beauty salons, and barber shops
- · Make writing a new jingle into a competition
 - For example: A&W recent contest or like American Idol where the consumer or radio audience can select the one they like the best, with winner being put in commercial for STS

- Hospitals
 - Could be giveaways to patients, sampling
 - Sell in hospitals patients would be willing to buy from hospital shop if you can't shower for an extended period of time; chafing/bed sores
 - More comfortable with name brand so willing to pay a little more better than hospital brand
- Get in on the college bus tour? While girls are learning about skincare guys could also be hearing the benefits of Sport powder.
- · Better placement, can we get our line placed in baby or foot care?
- Partner with lower end shoe store like Payless to promote powder usage in shoes
- Product Ideas:
 - o Invisible powder
 - o Tinted powder
 - o Tinted hair powder (already in Europe, can Beatrice get for us?)
 - o Bronzer powder
 - o Talk to Alexandra learn European trends
 - Liquid powder in tubes (could also lead to different sampling mediums)
- STS conversion:
 - Hispanics need awareness of STS
 - Target Hispanics through retailers in heavily Hispanic areas
 - General Market needs motivation to buy STS
 - African Americans need reminder of STS brand
- Jingle revival event, contest, casting call; make it more relevant to new market
- Promote at teen events, sporting events
- Decrease sample size so that they can still use it but not have a short term supply; need to get the consumer to go buy more after trying
 - o Salt and pepper packets
 - o Ketchup packet sized
- Different shape: try unique powder cylinder (differentiate from P/L)
- · Lots of Sport potential:
 - o Promos on shoes or athletic gear
 - Sporting event sampling (exit/entrance samples)
 - o Channel breaker display
 - o Buy celebrity sponsorship
 - o ESPN radio
 - o Talk to Jack Weekly for sport connections
- Target brides; under stress so they need powder
 - o Ads in bride magazines
- · Link with a manicure/pedicure chain, beauty product
 - o If it will become a beauty product, what is the message?
- · Sampling at retailers like BJs, Costco, Sam's
- Education to younger consumers is important

- Times Square Billboard
- Play jingle in subway stations, hire people to look like street performers singing about Shower
- Arena signage
- Talk radio personality endorsements (like Gold Bond)
 - o Can go for sports casters or even weather forecast
 - "Weather forecast brought to you by SHOWER to SHOWER®"
 - o Set it up to do the weather on hot, humid days
- · Weather Channel, either on line or on TV
- Other publicity styles: Vitamin water and the NY post
- Regis and Kelly samples (always under hot lights)
- Ellen DeGeneres Show product placement/integration
 - o Really "big finish" tie-in
 - o She might need it after her dancing segment
 - o Help re-write the jingle
- · Oxygen TV sampling, sponsorship
- Reality TV product placement?
 - o Survivor
 - o Queer Eye
 - o The Amazing Race
- Figure out best radio spot timing: morning or night reminders?
- · "Flip book" advertising next to train lines
- · Stress platform: how to keep cool under pressure
 - o Promos with political campaigns
 - o Tiger Woods
 - o Martha Stewart
- Fashion dos and don'ts, before and after shots, what Shower will do for you
- I-com database f/u with Jean
- · New potential for wipes?
- Do a deeper dive into finding out what is important to African American women and the younger ones in particular
- Ulta has created edible powder, sells for about \$25/bottle and actually sells out
- Involvement with military could be big market
- Packaging make it gender neutral
- · Sampling at men's health clubs