	Slyphosate: IARC				
I	ITRODUCTION				
ci ci	onducts both epidemiologica arcinogenic potential of indiv	I and laboratory research in ridual substances based only	part of the World Health Orga to the causes of human cance ( on publicly available informa wo decades, it was nominate	er. It also evaluates the ation. While glyphosate has	
fo	ocus was publishing safety stu ccepted for publication by Fe	udies that were not yet in th b. 3, 2015 to be considered	or review in September, the r ne public domain. All researcl in the IARC review. Regulatc irectly with panelists and obs	h had to be published or ory Affairs has shared these	Comment [wh1]: No – contact with panelists
			rulings on the carcinogenic p d prepare for the outcome of		('Members')is not allowed Comment [wh2]: And key regulators
llt		on will impact future regula	tory decision making. <u>Regula</u>		Formatted: Complex Script Font: +Body (Calibri), 10 pt, Highlight
p d w	tuation where a regulatory b esticides and assessing chem ecisions. They also use the m which differs significantly from egulatory bodies. This could f	rical hazard typically evaluat rost broadly accepted hazard n that used by IARC. Thus IA	Comment [wh3]: No GHS doesn't play into this. I would say "more broadly accepted "Weight-of-Evidence" approach to evaluate carcinogenic potential, which"		
-	he IARC meeting where glyph				
1/ a	ARC will post its decision soor ctivists increase allegations a	n after on its website (( 버어? gainst the Roundup brand (i	the decision will be made wil <sup>2</sup> ERLINK "http://www.iarc.fi ilo glyphosate) and link those sion. CLI seems to be willing t	17 <sup>th</sup> ]). We are already seeing allegations directly to GM	Comment [k4]: and EU? Canada? Japan?
I/ a ci	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will ommunications around the I/ CPA have not been engaged;	n after on its website ({ HYf gainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry suppo	ERLINK "http://www.iaro.fi ilo glyphosate) and link those sion. CLI seems to be willing t the publication of the IARC de ort specific to the glyphosate	17 <sup>10</sup> ]). We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating.	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting, while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" we tried to make the
I/ a ci	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will communications around the I/	n after on its website ({ HYf gainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry suppo	2ERLINK "http://www.iaro.fi ilo glyphosate) and link those sion. CLI seems to be willing t the publication of the IARC de	I/P ]). We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating. For Research on Cancer	Comment [drf5]: We asked CLA to nominate an observer to the meeting, while they were supportive there was push back by some of the member companies that this action would
I/ a c E	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will ommunications around the IA CPA have not been engaged; International Agency fo	n after on its website ({ HYf gainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry suppo	PERLINK "http://www.iarc.fi ilo glyphosate) and link those sion. CLI seems to be willing to the publication of the IARC de ort specific to the glyphosate "The International Agency (IARC) is the specialized ca	I/P ]). We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating. For Research on Cancer	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting: while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" "we tried to make the case that this is about defending pesticides but
I/ a c E	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will i communications around the I/ CPA have not been engaged; International Agency for World Health Organization	n after on its website ({ HYf gainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry suppo	PERLINK "http://www.iarc.fi ilo glyphosate) and link those sion. CLI seems to be willing to the publication of the IARC de ort specific to the glyphosate "The International Agency (IARC) is the specialized ca	I/P ]). We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating. For Research on Cancer	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting, while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" " we tried to make the case that this is about defending pesticides but
I/ a c E	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will i ommunications around the IA CPA have not been engaged; International Agency fo World Health Organization	n after on its website ([ HYf gainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry support <b>X Research on Cancer</b>	ERLINK "http://www.iarc.fi ilo glyphosate) and link those sion. CLI seems to be willing to the publication of the IARC de ort specific to the glyphosate "The International Agency (IARC) is the specialized ca Health Organization"	<ul> <li>(7) We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating.</li> <li>For Research on Cancer ancer agency of the World</li> </ul>	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting: while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" "we tried to make the case that this is about defending pesticides but
I/ a c E	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will i ommunications around the IA CPA have not been engaged; International Agency for World Health Organization EAM Jen Listello	n after on its website ({ HYf igainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry support <b>Research on Cancer</b> <b>Reg Affairs – US</b> Issues Preparedness an Stakeholder Outreach	ERLINK "http://www.iaro.fi ilo glyphosate) and link those sion. CLI seems to be willing t the publication of the IARC de ort specific to the glyphosate "The International Agency (IARC) is the specialized ca Health Organization" d Engagement	<ul> <li>(7) We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating.</li> <li>For Research on Cancer ancer agency of the World</li> </ul>	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting: while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" "we tried to make the case that this is about defending pesticides but
I/ a c E	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will i ommunications around the IA CPA have not been engaged; International Agency fo World Health Organization EAIM Jen Listello Kelly Clauss	n after on its website ({ HYf igainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry support <b>X Research on Cancer</b> <b>Reg Affairs – US</b> Issues Preparedness an	ERLINK "http://www.iaro.fi ilo glyphosate) and link those sion. CLI seems to be willing t the publication of the IARC de ort specific to the glyphosate "The International Agency (IARC) is the specialized ca Health Organization" d Engagement	<ul> <li>(7) We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating.</li> <li>For Research on Cancer ancer agency of the World</li> </ul>	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting: while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" "we tried to make the case that this is about defending pesticides but
I/ a c E	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will i ommunications around the IA CPA have not been engaged; International Agency for World Health Organization EAM Jen Listello Kelly Clauss Linda Dudenhoeffer	n after on its website ({ HYf igainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry support <b>X Research on Cancer</b> Issues Preparedness an Stakeholder Outreach Regulatory Affairs – Glo Regulatory Product Saf	PERLINK "http://www.iarc.fr ilo glyphosate) and link those sion. CLI seems to be willing to the publication of the IARC de ort specific to the glyphosate "The International Agency (IARC) is the specialized ca Health Organization"           Identified           Identified	<ul> <li>(7) We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating.</li> <li>For Research on Cancer ancer agency of the World</li> </ul>	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting: while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" "we tried to make the case that this is about defending pesticides but
I/ a c E	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will i formunications around the IA CPA have not been engaged; International Agency for World Health Organization EAM Jen Listello Kelly Clauss Linda Dudenhoeffer Richard Garnett	n after on its website ({ HYf igainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry support <b>Research on Cancer</b> Issues Preparedness an Stakeholder Outreach Regulatory Affairs – Glo	PERLINK "http://www.iarc.fr ilo glyphosate) and link those sion. CLI seems to be willing to the publication of the IARC de ort specific to the glyphosate "The International Agency (IARC) is the specialized ca Health Organization"           Identified           Identified	<ul> <li>(7) We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating.</li> <li>For Research on Cancer ancer agency of the World</li> </ul>	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting: while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" "we tried to make the case that this is about defending pesticides but
I/ a c E	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will i formunications around the IA CPA have not been engaged; International Agency for World Health Organization EAM Jen Listello Kelly Clauss Linda Dudenhoeffer Richard Garnett Bill Heydens	n after on its website ({ HYf igainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry support <b>X Research on Cancer</b> Issues Preparedness an Stakeholder Outreach Regulatory Affairs – Glo Regulatory Product Saf	PERLINK "http://www.iarc.ft ilo glyphosate) and link those sion. CLI seems to be willing to the publication of the IARC de ort specific to the glyphosate "The International Agency (IARC) is the specialized ca Health Organization" d Engagement obal ety Assessment / Strategy Affairs	<ul> <li>("). We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating.</li> <li>For Research on Cancer ancer agency of the World</li> </ul>	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting, while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" we tried to make the case that this is about defending pesticides but
I/ a c E	ARC will post its decision soor ctivists increase allegations a rops. We anticipate this will i formunications around the IA CPA have not been engaged; International Agency for World Health Organization EAM Jen Listello Kelly Clauss Linda Dudenhoeffer Richard Garnett Bill Heydens Dan Jenkins	n after on its website ({ HYf igainst the Roundup brand (i increase with the IARC decis ARC process to prepare for t we will need industry support <b>Research on Cancer</b> Issues Preparedness an Stakeholder Outreach Regulatory Affairs – Glo Regulatory Product Saf U.S. Agency Regulatory	PERLINK "http://www.iarc.ft ilo glyphosate) and link those sion. CLI seems to be willing to the publication of the IARC de ort specific to the glyphosate "The International Agency (IARC) is the specialized ca Health Organization" d Engagement obal ety Assessment / Strategy Affairs	<ul> <li>("). We are already seeing allegations directly to GM to develop high-level ecision. To date, CLA and rating.</li> <li>For Research on Cancer ancer agency of the World</li> </ul>	<b>Comment [drf5]:</b> We asked CLA to nominate an observer to the meeting, while they were supportive there was push back by some of the member companies that this action would supporting a "single ai" we tried to make the case that this is about defending pesticides but

Monsanto Company Confidential

EY DELIVERABLES Due Date Pre-Decision/Post Feb 3, 2015	Who/What			
Pre-Decision/Pos	Who/What			
		Objective	MON Owner	Status
Feb 3, 2015	ting	I	l	
	Deadline for data submission	Update public record with most current and complete data	Bill Heydens	Complete
	Monsanto.com/glyphosate	Update to include gly not carcinogen	Bill Reeves Kyel Richard	
Week of Feb. 23-27	Planning and Preparation			
	Engage Henry Miller	Inoculate / establish public perspective on IARC and reviews	Eric Sachs	
	Blog post to reiterating gly not carcinogen/tweets	Establish SM content and amplify scientific studies	Aimee Hood Kim Link Heather McClurg	
	Outreach to EPA / IARC participants	Ensure awareness of scientific studies	Dan Jenkins	
Prior to March 3	Contact journals to inquire about press releases for 6 new publications	Amplification of scientific studies	David Saltmiras	
	Inform/ Engage Industry Associations	Lead voice in "who is IARC" plus 2B outrage	Kim Link Kelly Clauss Richard Garnett Kim Magin	Ongoing
	Engage CLI and regional industry associations in communications	Communicate the perspective of the IARC process	Kelly Clauss Richard Garnett	Ongoing
	Address new allegations	Neutralize impact	Kim Link Charla Lord	Ongoing
	Outreach to / collaboration with DAS (2,4D scheduled for IARC review in June 2015)	Maximize efforts / coordinated industry response	Bill Heydens Donna Farmer	Ongoing
	Global Reg Affairs (Canada, US, EU, LAS, Brazil, Asia Pacific, India)	Inform ongoing activities for regulator outreach	Richard Garnett	Ongoing
Week of March 2-6	Implement Inoculation Plan / Continue Preparations			
£ U	Engage with experts to plan for publications and other activities in case IARC	Respond to the classification and defend at global	Bill Heydens, Donna Farmer John Acquavella	

Comment [drf6]: [ HYPERLINK "http://www.monsanto.com/glyphosate/documen ts/no-evidence-of-carcinogenicity.pdf" ]; [ HYPERLINK "http://www.monsanto.com/glyphosate/pages/isglyphosate-safe.aspx" ] we already have statements and a backgrounder out there that says just that – is this something different?

Monsanto Company Confidential

		authorities			
	Share SM messages (Twitter,	Amplify positive	Kim Link	+	
	Facebook)	gly content	Heather McClurg		
	Prepare key Monsanto	Ensure strong,	FH		
	spokespeople	consistent MON	Kelly Clauss		
		messaging			
	Communicate to employees	Raise awareness	Jaclyn Pollnow		
	via ET email and Connection	and inoculate			
	article	employees			
Post-Decision/Po		I	1		
Week of March 9-13	Implementation of Crisis				
March 10	Plan, as necessary Outreach to key stakeholders	Neutralize impact	Linda	+	
March 10	(utilize discussion guide)	of decision / gain	Dudenhoeffer		
		active support			
March 10	Outreach to grower groups	Neutralize impact	Kim Magin	+	
	(utilize discussion guide,	of decision / gain	IA colleagues		
	provide key talking points)	active support			
	Outreach to regional	Neutralize impact	Dan Jenkins		
	regulators	of decision / gain	Regional RA		
		active support			
@ Posting	Publish / amplify blog post on	Ensure MON POV	Kim Link		
	the meaning of the IARC	/ neutralize SM	Charla Lord		
	ruling		Heather McClurg		
@ Posting	Add IARC statement to web	Ensure MON POV	Kyel Richard		
		/ neutralize SM			
@ Posting	Publish Connection article for employees	Ensure MON POV	Jaclyn Pollnow		
@ Posting	Outreach to ag media	Ensure MON POV	John Combest		
		in coverage			
ee Attachment A:	: Communications Plan				
ESOURCES					
XTERNAL (Glyph	osate is not carcinogenic)				
	ncluded in 2013 that "glyphosate	does not pose a canc	er risk to humans" [ H	YPERLINK	
	ww.regulations.gov/" \l "!docum				
	oups glyphosate in the lowest cate				
humans <u>h</u>	http://www.epa.gov/oppsrrd1/rer	egistration/REDs/fac	tsheets/0178fact.pdf		
<ul> <li>FAQ #7 D</li> </ul>	oes glyphosate cause cancer? [ H	YPERLINK			
"seven" ]				stions.aspx" \l	
	nder Glyphosate: No evidence of				Comment [k7]: Ensure Mink link is fi
	ww.monsanto.com/glyphosate/l				
• Discover	com [ HYPERLINK "http://disco	ver moneanto.com/	conversation/question	n/are-vou-ready-	
	ld-accountable-for-the-many-di				

Monsanto Company Confidential

# **Glyphosate: IARC**

- GMOAnswers, Does glyphosate cause cancer? [ HYPERLINK "http://gmoanswers.com/ask/doesglyphosate-cause-cancer" ]
- GMOAnswers, Breast cancer from glyphosate? [ HYPERLINK "http://gmoanswers.com/ask/how-canyou-say-they-are-safe-when-recent-studies-not-conducted-monsanto-show-direct-link-breast" ]
   Science Direct, Epidemiologic studies of glyphosate and non-cancer health outcomes: [ HYPERLINK
- "http://www.sciencedirect.com/science/article/pii/S0273230011001516"]
- Regul Toxicol Pharmacol. Epidemiologic studies of glyphosate and cancer: a review http://www.ncbi.nlm.nih.gov/pubmed/22683395

# INTERNAL

• XXX

Formatted: Font: (Default) +Body (Calibri), Complex Script Font: +Body (Calibri), 10 pt
Formatted: Font: (Default) +Body (Calibri), Complex Script Font: +Body (Calibri), 10 pt
Comment [drf8]: If this is about cancer why is the Mink non-cancer health out comes here and not the cancer review?
Formatted: Font: (Default) +Body (Calibri), Complex Script Font: +Body (Calibri), 10 pt
Formatted: Normal, Indent: Before: 0.5", No bullets or numbering

Monsanto Company Confidential

# ATTACHMENT A: PREPAREDNESS AND ENGAGEMENT PLAN FOR IARC CARCINOGEN RATING OF GLYPHOSATE

Last Updated: February 17, 2015

#### **OBJECTIVES FOR PREPAREDNESS & ENGAGEMENT**

- Protect the reputation and FTO of Roundup by communicating the safety of glyphosate
- Amplify science-based information to prevent unfounded claims from becoming popular opinion
- Provide cover for regulatory agencies to continue making re-registration decisions based on science

#### AUDIENCES

- IARC Panelists and Observers
- Regulators
- Stakeholders
- Farmer Customers

#### STRATEGIES/TACTICS

#### PRE-IARC

### 1. Amplification of Scientific Studies

- Support the development of three new papers on glyphosate focused on epidemiology and toxicology
- Work with RPSA and Strategic Communications to amplify existing studies and new papers
  - Authors work directly with scientific journals to issue alerts and news releases on new bodies of work
     RPSA posts blog from first-person viewpoint of Monsanto's David Saltmiras, co-author of one of the glyphosate cancer papers
  - Share resources and content with Monsanto key regions to amplify the message globally

### 2. Inform / Inoculate / Engage Industry Partners

- Develop a "toolkit" containing key information and resources
  - Identify any message shortcomings and address through updates to monsanto.com/glyphosate and through US and EU blog posts
- Work with RPSA, Stakeholder Outreach Team, Industry Affairs, Government Affairs, US Business, Global CE and Regulatory teams, etc. to engage industry partners
  - <u>Tier 1:</u> Crop Life International / European Crop Protection Association / GMO Answers / BIO identify committees that are best to engage
  - <u>Tier 2:</u> Academics (AgBioChatter), Biofortified, Sense About Science, Genetic Literacy Project, Academics Review
  - <u>Tier 3:</u> Alert food companies via Stakeholder Engagement team (IFIC, GMA, CFI) for "inoculation strategy" to provide early education on glyphosate residue levels, describe science-based studies versus agenda-driven hypotheses
  - <u>Tier 4:</u> Inoculate key grower associations

#### 3. Address New Allegations

- Respond quickly and publically to new pseudoscience cancer studies
- Identify / request third-party experts to blog, op/ed, tweet and/or link, repost, retweet, etc.

# POST-IARC

#### 4. Orchestrate Outcry with IARC Decision ~ March 10, 2015

- Industry conducts robust media / social media outreach on process and outcome
   [Sense About Science?] leads industry response and provides platform for IARC observers and industry spokesperson
  - CLI and other associations issue press releases

Monsanto Company Confidential

.

- Joint Glyphosate Taskforce publishes press release, letter signed by leaders of each manufacturer in North America and Europe
- Push opinion leader letter to key daily newspaper on day of IARC ruling with assistance of Potomac Group
- Monsanto responds with strong reactive statement
  - Distribute video and audio responses to IARC decision
  - $\circ$   $\quad$  Address media inquiries with company glyphosate spokes person
  - Utilize Monsanto channels (web, FB, Twitter, blog, etc) to provide Monsanto POV
     Corporate Engagement team packages industry and Monsanto responses, then distributes via email
  - to ~20 most influential ag media outlets across print, radio and TV

# 5. Engage Regulatory Agencies

• Grower associations / growers write regulators with an appeal that they remain focused on the science, not the politically charged decision by IARC

Monsanto Company Confidential